What is McMaster’s endowment?
The endowment is a fund comprised of philanthropic gifts given to support McMaster in perpetuity. The capital of the endowment remains untouched and the income from the endowment is used to support a variety of activities and programs. McMaster has approximately 2,100 individually named trust funds restricted for certain purposes such as scholarships, bursaries and faculty chairs or professorships. In addition, McMaster has a general endowment to which undesignated bequests are directed. McMaster has a long-standing tradition of building on its endowment. In fact, the University was founded in 1887 by funds bequeathed by Senator William McMaster to endow a “school of learning.” For more than a century, thousands of generous donors have continued to support the growth of the University’s endowment.

What is the size of McMaster’s endowment?
At $757.7 million (April 30, 2019), McMaster’s endowment is one of the largest in Canada.

Who manages McMaster’s endowment and what are the performance goals?
McMaster’s endowment is managed by professional, external investment managers in accordance with The University Statement of Investment Policies and Objectives: Investment Pool and is monitored by the Investment Pool Committee and the Planning and Resource Committee of the Board of Governors. Investment managers are expected to maximize the total rate of return within their defined mandates, taking into account risk, liquidity, diversification and quality of investments.

Who can I contact if I have questions?
Office of Stewardship & Donor Relations
1280 Main St. West, OJN 432, Hamilton, ON L8S 4L8
Telephone: 905-525-9140 ext. 27666
Fax: 905-546-5209
www.impact.mcmaster.ca

McMASTER’S ENDOWMENT FUND IS MANAGED BY THE FOLLOWING INVESTMENT MANAGERS
(AS AT APRIL 30, 2019)
- Bentall Kennedy
- Beutel Goodman & Company Ltd.
- BlackRock Asset Management Canada Limited
- Brookfield Investment Management
- Foyston, Gordon & Payne Inc.
- Harris Associates L.P.
- Integrated Asset Management Corp.
- Mesirow Financial
- Morgan Stanley Investment Management Inc.
- PCJ Investment Counsel Ltd.
- Russell Investments Canada Ltd.

Growth in McMaster’s Endowment
(Market value in millions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Externally Restricted</th>
<th>Internally Restricted</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2016</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2017</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2018</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2019</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#1 Canada’s most research-intensive university
#2 in University Impact Rankings (Times Higher Education)
#72 in the World University Rankings (Times Higher Education)
1 of 2 Ontario universities in the world’s top 100
Winner of the 2018 Global Teaching Excellence Award

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Canada’s most research-intensive university

#2
in University Impact Rankings (Times Higher Education)

#72
in the World University Rankings (Times Higher Education)

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THE ANNUAL REPORT OF
McMaster’s Endowment
2018 - 2019

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THE ANNUAL REPORT OF
McMaster’s Endowment
2018 - 2019
How is spending from an endowed trust fund determined?

Spending from an endowed trust fund is governed by McMaster’s Board of Governors’ Expenditure Policy: General Trust Funds (Externally Restricted Endowments). The goal of this policy is to allow the University to maintain an even hand between current and prospective beneficiaries consistent with the requirements of a charitable trustee in perpetuity.

This policy limits the amount of investment income allocated for spending to 4%, a spending rate comparable to McMaster’s peer institutions. The 4% available for spending each year has been calculated on the monthly average market value of the capital balance of the trust fund for the last five calendar years or the period in existence, whichever is less.

How was the 4% spending rate determined?

The current spending rate of 4% is based on the assumption that McMaster’s investment asset mix is expected to earn approximately a 4% real (after inflation) rate of return over the long term, after direct investment management expenses and endowment administration costs.

What happens in a year when investment returns are negative?

If investment returns are not sufficient to fund spending commitments, amounts are transferred from previously accumulated investment income. For individual endowments, temporary encroachment on capital may be permitted. However this depends on the terms of the trust and the overall magnitude of the losses.

Where McMaster’s Endowment Makes a Difference

FACTS AND FIGURES

MARKET VALUES

<table>
<thead>
<tr>
<th></th>
<th>April 30/15</th>
<th>April 30/16</th>
<th>April 30/17</th>
<th>April 30/18</th>
<th>April 30/19</th>
</tr>
</thead>
<tbody>
<tr>
<td>McMaster University (millions)</td>
<td>$655.5</td>
<td>$631.7</td>
<td>$704.7</td>
<td>$727.4</td>
<td>$757.7</td>
</tr>
<tr>
<td>Total Endowment per Student</td>
<td>$23,281</td>
<td>$22,617</td>
<td>$24,191</td>
<td>$24,443</td>
<td>$24,451</td>
</tr>
<tr>
<td>Number of Funds (approximate)</td>
<td>1,900</td>
<td>1,900</td>
<td>2,000</td>
<td>2,100</td>
<td>2,100</td>
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</tbody>
</table>

RETURN ON INVESTMENT (ANNUALIZED RATE OF RETURN FOR THE PERIOD ENDING APRIL 30, 2019)

<table>
<thead>
<tr>
<th></th>
<th>1 Year</th>
<th>2 Years</th>
<th>4 Years</th>
<th>15 Years</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Fund</td>
<td>6.3</td>
<td>5.9</td>
<td>6.2</td>
<td>6.7</td>
</tr>
<tr>
<td>Benchmark Return</td>
<td>7.3</td>
<td>5.5</td>
<td>5.7</td>
<td>6.6</td>
</tr>
<tr>
<td>Canadian CPI</td>
<td>2.0</td>
<td>2.1</td>
<td>1.9</td>
<td>1.8</td>
</tr>
</tbody>
</table>

The performance of the total fund is evaluated against the four-year moving average annualized returns of the benchmark portfolio.

CURRENT POLICY ASSET MIX (AS AT APRIL 30, 2019)

<table>
<thead>
<tr>
<th></th>
<th>Benchmark</th>
<th>Index</th>
</tr>
</thead>
<tbody>
<tr>
<td>Canadian Equities</td>
<td>20%</td>
<td>S&amp;P/TSX Composite</td>
</tr>
<tr>
<td>US Equities</td>
<td>20%</td>
<td>Russell 1000 and 2000</td>
</tr>
<tr>
<td>Non-North American Equities</td>
<td>20%</td>
<td>MSCI EAFE</td>
</tr>
<tr>
<td>Fixed Income</td>
<td>35%</td>
<td>FTSE TMX Universe Bond</td>
</tr>
<tr>
<td>Real Assets</td>
<td>5%</td>
<td>CPI + 4%</td>
</tr>
</tbody>
</table>